

NOTICE OF MEETING OF COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION

Notice is hereby given that a Regular Meeting of the Copperas Cove Economic Development Corporation will be held on December 11, 2024, at 12:00 p.m. in the Technology Center at 508 S. 2nd Street, Copperas Cove, Texas 76522 at which time the following agenda will be discussed.

- A. CALL TO ORDER
- B. INVOCATION AND PLEDGE OF ALLEGIANCE
- C. ROLL CALL
- D. ANNOUNCEMENTS
- E. CITIZENS FORUM

At this time, citizens will be allowed to speak on any matter other than personnel matters, matters under litigation, or matters on the regular agenda, for a length of time not to exceed five minutes per person. Thirty minutes total has been allotted for this section.

F. CONSENT AGENDA

All matters listed under this item are considered to be routine by the EDC Board of Directors and will be enacted by one motion. There will not be a separate discussion of these items. If discussion is desired, that item will be removed from the consent agenda and considered separately.

- 1. Consideration and action on approval of minutes for the Regular Meeting held on November 13, 2024. **Brittany Sanders, Workforce Development Specialist, Copperas Cove EDC.**
- G. PUBLIC HEARINGS
- H. ACTION ITEMS
 - 1. Consideration and action on approving the Profit and Loss Report for September 2024. Fred Welch, Executive Director, Copperas Cove EDC.
 - 2. Consideration and action on approving Resolution #EDC 2025-01 accepting the Quarterly Investment Report as presented for the quarter ending September 30, 2024, per the Investment Policy. Fred Welch, Executive Director, Copperas Cove EDC

- 3. Consideration and action on approving Resolution #EDC 2025-02, adopting the Investment Policy of the Copperas Cove Economic Development Corporation. Fred Welch, Executive Director, Copperas Cove EDC.
- 4. Discussion and direction regarding amending the City of Copperas Cove Ordinance to restrict certain uses in the Primary Corridor Overlay District. Sean Stevens, Senior Director BRE, Copperas Cove EDC.
- I. REPORTS FROM STAFF, OUTSIDE ENTITIES, ADVISORY COMMITTEES, AND BOARDS
 - 1. Executive Director's Report. Fred Welch, Executive Director, Copperas Cove EDC.
 - 2. Senior Director, BRE Report. Sean Stevens, Senior Director BRE, Copperas Cove EDC.
 - 3. Marketing Director's Report. Sheena Tanner, Marketing Director, Copperas Cove EDC.
 - 4. Workforce Development Specialist's Report. **Brittany Sanders**, **Workforce Development Specialist**, **Copperas Cove EDC**.
 - 5. Special Projects Coordinator's Report. Anne Seneca, Special Projects Coordinator's Copperas Cove EDC.
- J. ITEMS FOR FUTURE AGENDAS
- K. EXECUTIVE SESSION

The Board of Directors may convene into Executive Session on any matter related to any of the above agenda items, as allowed under Chapter 551, Texas Government Code.

L. RECONVENE INTO AN OPEN SESSION FOR POSSIBLE ACTION RESULTING FROM ANY ITEM POSTED AND LEGALLY DISCUSSED IN THE EXECUTIVE SESSION.

M. ADJOURN

The Board of Directors reserves the right to adjourn into Executive Session at any time regarding any issue on this agenda for which it is legally permissible.

I, the undersigned authority, do hereby certify that the above Notice of Meeting of the Governing Body of the Copperas Cove Economic Development Corporation was posted at **5 P.M. on December 6**, **2024**.

Brittany Sanders, Workforce Development Specialist Copperas Cove EDC

Economic Development Corporation

Meeting Date: December 11, 2024

Contact: Brittany Sanders, Workforce Development Specialist, Copperas Cove EDC

Subject:

Consideration and action on approval of minutes for the Regular Meeting held on November 13, 2024. Brittany Sanders, Workforce Development Specialist, Copperas Cove EDC.

Attachments:

Regular Meeting Minutes - November 13, 2024.

F.1.



COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION Meeting Minutes for November 13, 2024

A. CALL TO ORDER

Chairman Bradi Diaz called the Regular Meeting of the Copperas Cove Economic Development Corporation to order at 12:00 p.m.

B. INVOCATION AND PLEDGE OF ALLEGIANCE

Vice Chairman JC Stubbs led the Invocation and the Pledge of Allegiance.

C. ROLL CALL

Roll call led by Brittany Sanders, Workforce Development Specialist.

Present: Bradi Diaz, Chairman Fred Welch, Executive Director

JC Stubbs, Vice Chairman Sean Stevens, Senior Director, BRE
Ted Gonzalez, Secretary Sheena Tanner, Marketing Director

David McPhail, Treasurer Brittany Sanders, Workforce Development Specialist

Fred Chavez, Council Liaison Isaac Almeida, Intern

Barbara Boulware-Wells, Legal Counsel

Absent: Anthony Martinez, Director

Anne Seneca, Special Projects

Coordinator

D. ANNOUNCEMENTS

- Executive Director, Fred Welch, provided updates on the Water Control and Improvement District Board.
- Executive Director, Fred Welch, announced funeral services for Special Projects Coordinator Anne Seneca's father.
- Executive Director, Fred Welch, provided a brief update on Small Business Saturday.
- Council Liaison, Fred Chavez, provided information on the 2024 Annual Bell County Water Symposium.

E. CITIZENS FORUM

At this time, citizens will be allowed matters other than personnel matters, matters under litigation, or matters on the regular agenda, for a length of time not to exceed five minutes per person. Thirty minutes total has been allotted for this section.

None

- **F. CONSENT AGENDA -** All matters listed under this item are considered to be routine by the EDC Board of Directors and will be enacted by one motion. There will not be a separate discussion of this item. If discussion is desired, that item will be removed from the consent agenda and considered separately.
 - 1. Consideration and action on approval of minutes for the Annual Meeting held on October 2, 2024. Brittany Sanders, Workforce Development Specialist, Copperas Cove EDC.

Vice Chairman JC Stubbs made a motion to approve Agenda Item F1. Secretary Ted Gonzalez seconded the motion and with a unanimous vote, the motion carried.

G. PUBLIC HEARINGS

None

H. ACTION ITEM

1. Consideration and action on approving the Profit and Loss report for August 2024. Fred Welch, Executive Director, Copperas Cove EDC.

Vice Chairman JC Stubbs made a motion to approve Agenda Item H1. Treasurer David McPhail seconded the motion and with a unanimous vote, the motion carried.

I. EDC REPORTS FROM STAFF, OUTSIDE ENTITIES, ADVISORY COMMITTEES, AND BOARDS

- 1. Executive Director Fred Welch gave an update on the following topics listed below:
 - Recap of AUSA Conference.
 - Recap of TEDC Conference.
 - o Update on Association of Defense Community Meeting.
 - o Review of final plans for Mashburn Drive.
 - o Rail Grant Study.
 - o DCIP Grant.
 - Update on Small Business Saturday.
- 2. Senior Director, BRE Sean Stevens gave an update on the following topics listed below:
 - Update on the hiring of an EDC Intern.
 - Update on the Strategic Plan framework facilitated by our consultant, TIP Strategies.
 - Recap on the third quarter roundtable held on October 21st, which marked the beginning of discussion with the Texas Restaurant Association (TRA) regarding the revitalization of a local Centex TRA chapter.
 - o Update on EDC travel for the month of October.

| | 3. Marketing Director Sheena Tanner gave an update on the following topics listed below: |
|------|--|
| | Update on social media to CCEDC Website content pipeline. Update on CCEDC website performance. Update on social media growth. Update on current campaigns. Update on EDC involvement in the Film Friendly Project. EDC Placement in KDH Fall Newcomers Magazine. Update on the success of Oktoberfest news coverage in Both Killeen and Cove. Future campaigns. |
| | 4. Workforce Development Specialist Brittany Sanders gave an update on the following topics listed below: |
| | Recap of the Annual TEDC Conference. Recap of the Central Texas Regional Pathways Council meeting. Release of a new website on behalf of Workforce Solutions and the Central Texas Regional Pathways Council meeting. Update on industry-specific growth for the next 5-10 years. Upcoming Hiring Event. |
| | 5. Special Projects Coordinator Anne Seneca was not present at this meeting. |
| J. | ITEM FOR FUTURE AGENDAS. |
| | None |
| K. | EXECUTIVE SESSION CONVENED AT 12:29 PM. |
| L. | RECONVENE INTO OPEN SESSION AT 12:37 PM FOR POSSIBLE ACTION RESULTING FROM ANY ITEM POSTED AND LEGALLY DISCUSSED IN THE EXECUTIVE SESSION. |
| | No action was taken |
| М. | ADJOURN |
| | Chairman Bradi Diaz adjourned the meeting at 12:37 p.m. |
| | |
| ATTI | EST: |

Ted Gonzalez, Secretary of the Board

Brittany Sanders, Workforce Development Specialist

Meeting Date: December 11, 2024

Contact: Fred Welch, Executive Director, Copperas Cove EDC

Subject:

Consideration and action on approving the Profit and Loss report for the month of September 2024. **Fred Welch, Executive Director, Copperas Cove EDC**

Description/Information:

The Profit and Loss report for September 2024, has been prepared by Donkbuilt Service Exchange "Donkbuilt" as per the agreement between the CCEDC and Donkbuilt. The report is attached for review by the Board.

Financial Impact:

See attached.

Action/Recommendation:

EDC staff recommends the Board of Directors approve the Profit and Loss report for September 2024, as presented by Fred Welch.

Attachments:

September 2024, Financials:

Profit and Loss
Profit and Loss Budget Performance
Cadence Bank Reconciliation
Tex Pool Reconciliation

H.1.

Copperas Cove Economic Development Corporation Profit & Loss

September 2024

| September | |
|--|------------|
| | Sep 24 |
| Ordinary Income/Expense | |
| Income | |
| Revenues | |
| Sales Tax Income | 102,905.67 |
| Interest Income | 28,296.44 |
| Total Revenues | 131,202.11 |
| Other Income | 1,754.71 |
| Total Income | 132,956.82 |
| Expense | |
| EXPENDITURES | |
| EDC ADMINISTRATION | |
| PERSONNEL | |
| 00-1150 ⋅ Phone Reimbursement | 400.00 |
| 00-1100 · Car Allowance | 500.00 |
| 00-1000 ⋅ Staff Salary | 31,772.29 |
| 00-1200 · Longevity | 25.84 |
| 00-1500 · FICA Tax | 2,056.97 |
| 00-1600 · Employee Insurance | 2,518.16 |
| 00-1800 · Retirement | 4,326.73 |
| 00-1901 · Other Personnel Expenses | 90.58 |
| Total PERSONNEL | 41,690.57 |
| SUPPLIES AND MATERIALS | |
| 00-2030 · Office Supplies | 446.15 |
| 00-2842 · Minor Equipment/Electronics | 844.98 |
| Total SUPPLIES AND MATERIALS | 1,291.13 |
| REPAIRS AND MAINTENANCE | |
| 00-4100 · Repairs & Maint Bldg | 898.80 |
| 00-4400 · Repairs & Maint Equipment | 200.00 |
| Total REPAIRS AND MAINTENANCE | 1,098.80 |
| CONTRACTUAL SERVICES | |
| 00-6000 · Bank Analysis Fees | 25.00 |
| 00-6100 · Advertising | 375.70 |
| 00-6200 · Communication | 506.76 |
| 00-6300 · Rental of Equip / Copier Lease | 289.99 |
| 00-6350 · Rental of Property | 2,702.49 |
| 00-6400 · Dues and Subscriptions | 713.62 |
| 00-6600 · Professional Development | 1,872.22 |
| 00-6800 · Professional Services | 700.00 |
| 00-6900 · Utilities | 698.44 |
| Total CONTRACTUAL SERVICES | 7,884.22 |
| DESIGNATED EXPENSES | , |
| 00-7000 · Insurance Expense | 1,080.25 |
| 00-1999 · Public Relations | 324.54 |
| Total DESIGNATED EXPENSES | 1,404.79 |
| Total EDC ADMINISTRATION | 53,369.51 |
| TOTAL EDG ADMINISTRATION | 55,509.51 |

Copperas Cove Economic Development Corporation Profit & Loss

September 2024

| | Sep 24 |
|--|------------|
| DEBT SERVICES | |
| 10-9326 · 2012 Sales Tax Bond Note Int | -507.52 |
| Total DEBT SERVICES | -507.52 |
| EDC NON-DEPARTMENTAL | |
| CONTRACTUAL SERVICES | |
| 90-6610 · Business Attraction | 11,480.30 |
| 90-6800 · Professional Services | 16,666.67 |
| Total CONTRACTUAL SERVICES | 28,146.97 |
| 90-9100 · BUSINESS RETENTION | |
| 90-9103 · Retention | 1,957.62 |
| 90-9100 · BUSINESS RETENTION - Other | 2,215.00 |
| Total 90-9100 · BUSINESS RETENTION | 4,172.62 |
| Total EDC NON-DEPARTMENTAL | 32,319.59 |
| OTHER EXPENDITURES | |
| 90-8600 · CAPITAL OUTLAY | |
| 90-8607 · Narrows Phase II Expansion | 104,875.00 |
| Total 90-8600 · CAPITAL OUTLAY | 104,875.00 |
| Total OTHER EXPENDITURES | 104,875.00 |
| Total EXPENDITURES | 190,056.58 |
| Total Expense | 190,056.58 |
| Net Ordinary Income | -57,099.76 |
| Net Income | -57,099.76 |

Copperas Cove Economic Development Corporation Profit & Loss Budget vs. Actual

October 2023 through September 2024

| | | TOTAL | |
|--|------------------|--------------|----------------|
| | Oct '23 - Sep 24 | Budget | \$ Over Budget |
| Ordinary Income/Expense | | | |
| Income | | | |
| Revenues | | | |
| Sales Tax Income | 1,248,616.60 | 1,100,000.00 | 148,616.60 |
| Interest Income | 425,601.46 | 100,000.00 | 325,601.46 |
| Total Revenues | 1,674,218.06 | 1,200,000.00 | 474,218.06 |
| Other Income | 4,659.73 | 0.00 | 4,659.73 |
| Total Income | 1,678,877.79 | 1,200,000.00 | 478,877.79 |
| Expense | | | |
| EXPENDITURES | | | |
| EDC ADMINISTRATION | | | |
| PERSONNEL | | | |
| 00-1150 · Phone Reimbursement | 4,240.00 | 3,840.00 | 400.00 |
| 00-1100 · Car Allowance | 6,000.00 | 6,000.00 | 0.00 |
| 00-1000 · Staff Salary | 365,128.29 | 328,570.00 | 36,558.29 |
| 00-1200 ⋅ Longevity | 299.04 | 912.00 | -612.96 |
| 00-1500 · FICA Tax | 26,976.81 | 26,500.00 | 476.81 |
| 00-1600 · Employee Insurance | 21,401.22 | 24,334.00 | -2,932.78 |
| 00-1700 · Worker's Comp Insurance | 705.00 | 1,000.00 | -295.00 |
| 00-1800 · Retirement | 49,640.65 | 46,821.00 | 2,819.65 |
| 00-1901 · Other Personnel Expenses | 4,572.73 | 1,400.00 | 3,172.73 |
| PERSONNEL - Other | 0.00 | 0.00 | 0.00 |
| Total PERSONNEL | 478,963.74 | 439,377.00 | 39,586.74 |
| SUPPLIES AND MATERIALS | | | |
| 00-2030 · Office Supplies | 4,355.83 | 4,000.00 | 355.83 |
| 00-2040 Printing Costs | 72.40 | 300.00 | -227.60 |
| 00-2200 · Postage/Shipping | 283.63 | 300.00 | -16.37 |
| 00-2820 · Furniture and Fixtures | 346.07 | 0.00 | 346.07 |
| 00-2842 · Minor Equipment/Electronics | 1,998.92 | 5,000.00 | -3,001.08 |
| 00-2844 · Minor Equipment - Software | 0.00 | 0.00 | 0.00 |
| Total SUPPLIES AND MATERIALS | 7,056.85 | 9,600.00 | -2,543.15 |
| REPAIRS AND MAINTENANCE | | | |
| 00-4100 · Repairs & Maint Bldg | 16,147.69 | 3,500.00 | 12,647.69 |
| 00-4200 · Repairs & Maint Facility | 941.47 | 2,500.00 | -1,558.53 |
| 00-4400 · Repairs & Maint Equipment | 3,176.55 | 4,000.00 | -823.45 |
| Total REPAIRS AND MAINTENANCE | 20,265.71 | 10,000.00 | 10,265.71 |
| CONTRACTUAL SERVICES | | | |
| 00-6012 · Consulting Fees (Legal) | 5,110.00 | 5,000.00 | 110.00 |
| 00-6000 · Bank Analysis Fees | 212.64 | 800.00 | -587.36 |
| 00-6100 · Advertising | 772.20 | 1,200.00 | -427.80 |
| 00-6200 · Communication | 5,881.54 | 6,250.00 | -368.46 |
| 00-6300 · Rental of Equip / Copier Lease | 3,479.88 | 3,500.00 | -20.12 |
| 00-6350 · Rental of Property | 31,329.88 | 31,200.00 | 129.88 |
| 00-6400 · Dues and Subscriptions | 29,992.78 | 16,200.00 | 13,792.78 |
| | | | |

Copperas Cove Economic Development Corporation Profit & Loss Budget vs. Actual

October 2023 through September 2024

TOTAL Oct '23 - Sep 24 **Budget** \$ Over Budget 00-6550 · Contract Labor 0.00 3,500.00 -3,500.00 21,000.00 00-6600 · Professional Development 27,400.04 6,400.04 00-6800 · Professional Services 19,956.78 8,700.00 11,256.78 00-6801 · Recruiting/Executive Search 2,609.81 00-6810 · Provided City Services 0.00 350.00 -350.00 00-6900 · Utilities 7,734.99 9,200.00 -1,465.01 **Total CONTRACTUAL SERVICES** 134,480.54 106,900.00 27,580.54 **DESIGNATED EXPENSES** 00-7000 · Insurance Expense 4.943.25 5.000.00 -56.75 00-1998 · Board Related Expenses 2,714.54 3,000.00 -285.46 00-1999 · Public Relations 10,462.25 6,000.00 4,462.25 **Total DESIGNATED EXPENSES** 18,120.04 14,000.00 4,120.04 **Total EDC ADMINISTRATION** 658,886.88 579,877.00 79,009.88 **DEBT SERVICES** 10-9226 · 2012 Sales Tax Bond Principal 0.00 131,207.00 -131,207.00 10-9326 · 2012 Sales Tax Bond Note Int 28,965.64 12,758.64 16,207.00 **Total DEBT SERVICES** 28,965.64 147,414.00 -118,448.36 **EDC NON-DEPARTMENTAL SUPPLIES AND MATERIAL** 90-2060 · Program / Project Supplies 0.00 0.00 0.00 **Total SUPPLIES AND MATERIAL** 0.00 0.00 0.00 **CONTRACTUAL SERVICES** 90-6400 · Dues and Subscriptions 1,933.10 21,000.00 -19,066.90 90-6100 · Advertising 1,097.00 2,140.00 -1,043.0090-6550 · Contract Labor 8,239.93 33,239.93 25,000.00 90-6610 · Business Attraction 44,451.47 75,500.00 -31,048.53 90-6800 · Professional Services 75.000.01 56.081.79 18.918.22 **Total CONTRACTUAL SERVICES** 155,721.51 -24,000.28 179,721.79 90-9000 · ENTREPRENEUR CENTER 90-9001 · Start Up 0.00 12,440.00 -12,440.00 90-9002 · Operations 12,488.00 35,000.00 -22,512.00 Total 90-9000 · ENTREPRENEUR CENTER 12,488.00 47,440.00 -34,952.00 90-9100 · BUSINESS RETENTION 0.00 90-9101 · Flyers / Design 1,713.11 1,713.11 90-9102 · Workshops 0.00 500.00 -500.00 90-9103 · Retention 12,000.00 -4,387.64 7,612.36 90-9104 · Travel 0.00 0.00 0.00 90-9105 · Visits 198.59 0.00 198.59 90-9106 · Workforce Development Training 0.00 1,200.00 -1,200.0090-9107 · Workforce Development Events 0.00 3,000.00 -3,000.00 90-9100 - BUSINESS RETENTION - Other 4,110.05 0.00 4,110.05 Total 90-9100 - BUSINESS RETENTION 13,634.11 16,700.00 -3,065.89 Total EDC NON-DEPARTMENTAL 181,843.62 243,861.79 -62,018.17 **OTHER EXPENDITURES**

Net Income

Copperas Cove Economic Development Corporation Profit & Loss Budget vs. Actual

October 2023 through September 2024

TOTAL Oct '23 - Sep 24 **Budget** \$ Over Budget 90-8600 · CAPITAL OUTLAY 90-8607 · Narrows Phase II Expansion 135,055.50 2,581,500.00 -2,446,444.50 90-8601 · Constitution 1,244,040.66 1,500,000.00 -255,959.34 90-8602 · Land Exchange 16,003.69 0.00 16,003.69 90-8605 · Infrastructure 12,000.00 0.00 12,000.00 90-8600 · CAPITAL OUTLAY - Other 12,500.00 Total 90-8600 · CAPITAL OUTLAY 1,419,599.85 4,081,500.00 -2,661,900.15 **Total OTHER EXPENDITURES** -2,661,900.15 1,419,599.85 4,081,500.00 **Total EXPENDITURES** 2,289,295.99 5,052,652.79 -2,763,356.80 2,289,295.99 **Total Expense** 5,052,652.79 -2,763,356.80 **Net Ordinary Income** -610,418.20 -3,852,652.79 3,242,234.59

-3,852,652.79

-610,418.20

3,242,234.59

Copperas Cove Economic Development Corporation Profit & Loss Budget vs. Actual

October 2023 through September 2024

Ordinary Income/Expense

Income

Revenues

Sales Tax Income

Interest Income

Total Revenues

Other Income

Total Income

Expense

EXPENDITURES

EDC ADMINISTRATION

PERSONNEL

00-1150 · Phone Reimbursement

00-1100 · Car Allowance

00-1000 · Staff Salary

00-1200 · Longevity

00-1500 · FICA Tax

00-1600 · Employee Insurance

00-1700 · Worker's Comp Insurance

00-1800 · Retirement

00-1901 · Other Personnel Expenses

PERSONNEL - Other

Total PERSONNEL

SUPPLIES AND MATERIALS

00-2030 · Office Supplies

00-2040 Printing Costs

00-2200 · Postage/Shipping

00-2820 · Furniture and Fixtures

00-2842 · Minor Equipment/Electronics

00-2844 · Minor Equipment - Software

Total SUPPLIES AND MATERIALS

REPAIRS AND MAINTENANCE

00-4100 · Repairs & Maint. - Bldg

00-4200 · Repairs & Maint. - Facility

00-4400 · Repairs & Maint. - Equipment

Total REPAIRS AND MAINTENANCE

CONTRACTUAL SERVICES

00-6012 · Consulting Fees (Legal)

00-6000 · Bank Analysis Fees

00-6100 · Advertising

00-6200 · Communication

00-6300 · Rental of Equip / Copier Lease

00-6350 · Rental of Property

00-6400 · Dues and Subscriptions

Copperas Cove Economic Development Corporation Profit & Loss Budget vs. Actual

October 2023 through September 2024

00-6550 · Contract Labor

00-6600 · Professional Development

00-6800 · Professional Services

00-6801 · Recruiting/Executive Search

00-6810 · Provided City Services

00-6900 · Utilities

Total CONTRACTUAL SERVICES

DESIGNATED EXPENSES

00-7000 · Insurance Expense

00-1998 · Board Related Expenses

00-1999 · Public Relations

Total DESIGNATED EXPENSES

Total EDC ADMINISTRATION

DEBT SERVICES

10-9226 · 2012 Sales Tax Bond Principal

10-9326 · 2012 Sales Tax Bond Note Int

Total DEBT SERVICES

EDC NON-DEPARTMENTAL

SUPPLIES AND MATERIAL

90-2060 · Program / Project Supplies

Total SUPPLIES AND MATERIAL

CONTRACTUAL SERVICES

90-6400 · Dues and Subscriptions

90-6100 · Advertising

90-6550 · Contract Labor

90-6610 · Business Attraction

90-6800 · Professional Services

Total CONTRACTUAL SERVICES

90-9000 · ENTREPRENEUR CENTER

90-9001 · Start Up

90-9002 · Operations

Total 90-9000 · ENTREPRENEUR CENTER

90-9100 · BUSINESS RETENTION

90-9101 · Flyers / Design

90-9102 · Workshops

90-9103 · Retention

90-9104 · Travel

90-9105 · Visits

90-9106 · Workforce Development Training

90-9107 · Workforce Development Events

90-9100 - BUSINESS RETENTION - Other

Total 90-9100 - BUSINESS RETENTION

Total EDC NON-DEPARTMENTAL

OTHER EXPENDITURES

Copperas Cove Economic Development Corporation Profit & Loss Budget vs. Actual

October 2023 through September 2024

90-8600 · CAPITAL OUTLAY

90-8607 · Narrows Phase II Expansion

90-8601 · Constitution

90-8602 · Land Exchange

90-8605 · Infrastructure

90-8600 · CAPITAL OUTLAY - Other

Total 90-8600 · CAPITAL OUTLAY

Total OTHER EXPENDITURES

Total EXPENDITURES

Total Expense

Net Ordinary Income

Net Income

Copperas Cove Economic Development Corporation Reconciliation Detail Cash- Cadence Bank, Period Ending 09/30/2024

| Check Check Check Check | Payments - 39 08/12/2024 08/15/2024 | | | | | 785,458.60 |
|--|---|------------------|---|--------|--------------------------|----------------------------|
| Checks and Check Check Check Check | Payments - 39 08/12/2024 08/15/2024 | | | | | |
| Check Check Check Check | 08/12/2024 08/15/2024 | | | | | |
| Check Check Check | 08/15/2024 | 2470 | Kaiaht Law Fina | V | E40 E0 | 540.50 |
| Check Check | | 3476 3478 | Knight Law Firm University of Oklaho | X X | -542.50 -1,895.00 | -542.50 -2,437.50 |
| Check | 08/27/2024 | 3484 | Texas Economic De | X | -2,875.00 | -5,312.50 |
| | 08/27/2024 | 3482 | Kelsey Lien | X | -1,200.00 | -6,512.50 |
| Check | 08/27/2024 | 3480 | DonkBuilt Service E | Χ | -700.00 | -7,212.50 |
| Check | 08/27/2024 | 3483 | Green Royal 360 Ph | X | -400.00 | -7,612.50 |
| General Journal | 09/01/2024 | 106 | McMullin Properties | X | -2,702.49 | -10,314.99 |
| Liability Check General Journal | 09/02/2024 09/03/2024 | EFTPS 103 | US Treasury Brightspeed | X X | -3,540.52 -258.56 | -13,855.51 -14,114.07 |
| General Journal | 09/03/2024 | 103 | Diignispeed | X | -131,206.84 | -145,320.91 |
| General Journal | 09/04/2024 | 97 | | X | -25.00 | -145,345.91 |
| General Journal | 09/06/2024 | 96 | Wal-Mart | Χ | -62.39 | -145,408.30 |
| Liability Check | 09/13/2024 | 3493 | City of Copperas Co | Χ | -5,444.86 | -150,853.16 |
| Paycheck | 09/13/2024 | 555013 | Frederick H Welch | X | -4,128.72 | -154,981.88 |
| Liability Check | 09/13/2024 | EFTPS | US Treasury | X | -3,213.58 | -158,195.46 |
| Paycheck Paycheck | 09/13/2024 09/13/2024 | 555014 555012 | Sean Renzo Stevens Brittany P Sanders | X X | -2,462.41 -1,647.57 | -160,657.87 -162,305.44 |
| Paycheck | 09/13/2024 | 555015 | Sheena M Tanner | X | -1,423.03 | -163,728.47 |
| Check | 09/13/2024 | 3495 | Cash | X | -1,200.00 | -164,928.47 |
| Paycheck | 09/13/2024 | 555011 | Anne R Seneca | Χ | -1,062.75 | -165,991.22 |
| Check | 09/13/2024 | 3486 | Jani-King of Austin | Χ | -397.00 | -166,388.22 |
| Check | 09/13/2024 | 3488 | Bill French Enterprises | X | -225.00 | -166,613.22 |
| Check | 09/13/2024 | 3485 | Copperas Cove Lea | X X | -125.00 | -166,738.22 -166,830.20 |
| Check Liability Check | 09/13/2024 09/13/2024 | 3491 3494 | Quill LLC United Way | X | -91.98 -2.00 | -166,832.20 |
| General Journal | 09/16/2024 | 101 | TXU Energy | X | -508.16 | -167,340.36 |
| General Journal | 09/17/2024 | 96 | Spectrum Business | X | -248.20 | -167,588.56 |
| General Journal | 09/23/2024 | 97 | Iron Mountain | Χ | -130.52 | -167,719.08 |
| Check | 09/25/2024 | 3503 | Texas Mutual Insura | X | -548.00 | -168,267.08 |
| General Journal | 09/25/2024 | 102 | Konica Minolta | X | -289.99 | -168,557.07 |
| Check Check | 09/25/2024 09/25/2024 | 3499 3500 | City of Copperas Cove City of Copperas Cove | X X | -202.50 -173.20 | -168,759.57 -168,932.77 |
| Check | 09/25/2024 | 3505 | City of Copperas Co | X | -122.30 | -169,055.07 |
| Paycheck | 09/27/2024 | 60002 | Frederick H Welch | X | -4,128.72 | -173,183.79 |
| Paycheck | 09/27/2024 | 60003 | Sean Renzo Stevens | Χ | -2,371.83 | -175,555.62 |
| Paycheck | 09/27/2024 | 60001 | Brittany P Sanders | X | -1,647.57 | -177,203.19 |
| Paycheck | 09/27/2024 | 60004 | Sheena M Tanner | X | -1,423.04 | -178,626.23 |
| Paycheck Liability Check | 09/27/2024 09/30/2024 | 60000 EFTPS | Anne R Seneca US Treasury | X X | -1,062.75 -3,213.56 | -179,688.98 -182,902.54 |
| • | | LFIFS | 03 Heasury | ^ - | -3,213.30 -182,902.54 | -182,902.54 |
| | and Payments d Credits - 4 ite | mo | | | -102,902.34 | -102,902.54 |
| General Journal | 09/25/2024 | 98 | | X | 250.00 | 250.00 |
| General Journal | 09/25/2024 | 101 | | X | 1,504.71 | 1,754.71 |
| General Journal | 09/25/2024 | 99 | | X | 102,905.67 | 104,660.38 |
| General Journal | 09/30/2024 | 100 | | X | 1,636.07 | 106,296.45 |
| Total Deposi | ts and Credits | | | - | 106,296.45 | 106,296.45 |
| Total Cleared Tr | ransactions | | | - | -76,606.09 | -76,606.09 |
| Cleared Balance | | | | | -76,606.09 | 708,852.51 |
| Uncleared Tran | nsactions Payments - 13 | itams | | | | |
| Check | 08/27/2024 | 3481 | Knight Law Firm | | -525.00 | -525.00 |
| Check | 09/13/2024 | 3492 | TIP Strategies, Inc | | -16,666.67 | -17,191.67 |
| Check | 09/13/2024 | 3487 | DonkBuilt Service E | | -700.00 | -17,891.67 |
| Check | 09/13/2024 | 3490 | Centex Technologies | | -200.00 | -18,091.67 |
| Check | 09/13/2024 | 3489 3407 | Killeen Pest Control | | -75.00 | -18,166.67 |
| Check Check | 09/25/2024 09/25/2024 | 3497 3506 | Clark Associates, P GIS Planning Inc | | -49,750.00 -7,730.00 | -67,916.67 -75,646.67 |
| Check | 09/25/2024 | 3498 | Clark Associates, P | | -1,990.00 | -77,636.67 |
| Check | 09/25/2024 | 3496 | Kimley-Horn & Asso | | -1,125.00 | -78,761.67 |
| Check | 09/25/2024 | 3502 | Site Selectors Guild | | -950.00 | -79,711.67 |

Copperas Cove Economic Development Corporation Reconciliation Detail Cash- Cadence Bank, Period Ending 09/30/2024

| Туре | Date | Num | Name | Clr | Amount | Balance |
|---------------------------------------|----------------------------------|-----------------|--|-----|------------------------|----------------------------|
| Check | 09/25/2024 | 3504 | Philadelphia Insuran | | -532.25 | -80,243.92 |
| Check | 09/25/2024 | 3501 | Oncor | | -500.00 | -80,743.92 |
| Check | 09/25/2024 | 3507 | Killeen Pest Control | | -75.00 | -80,818.92 |
| Total Check | s and Payments | | | | -80,818.92 | -80,818.92 |
| Total Uncleared | d Transactions | | | | -80,818.92 | -80,818.92 |
| Register Balance as o | of 09/30/2024 | | | | -157,425.01 | 628,033.59 |
| New Transacti | ons | | | | | |
| | Payments - 52 | | M M W B C | | 0.700.40 | 0.700.40 |
| General Journal Liability Check | 10/01/2024 10/03/2024 | 96 60011 | McMullin Properties City of Copperas Co | | -2,702.49 -4,325.95 | -2,702.49 -7,028.44 |
| Liability Check | 10/03/2024 | 60010 | City of Copperas Co | | -1,821.46 | -8,849.90 |
| Paycheck | 10/11/2024 | 60007 | Frederick H Welch | | -4,156.57 | -13,006.47 |
| Paycheck | 10/11/2024 | 60008 | Sean Renzo Stevens | | -2,343.78 | -15,350.25 |
| Paycheck | 10/11/2024 | 60006 | Brittany P Sanders | | -1,761.96 | -17,112.21 |
| Paycheck | 10/11/2024 | 60009 | Sheena M Tanner | | -1,526.58 | -18,638.79 |
| Paycheck | 10/11/2024 | 60005 | Anne R Seneca | | -1,053.58 | -19,692.37 |
| Check | 10/14/2024 | 3512 | TIP Strategies, Inc | | -16,666.67 | -36,359.04 |
| Liability Check Check | 10/14/2024 10/14/2024 | 3519 3516 | City of Copperas Co RE-Simplifi | | -5,444.86 -1,000.00 | -41,803.90 -42,803.90 |
| Check | 10/14/2024 | 3510 | Texas First Rentals | | -1,000.00 -908.70 | -42,603.90 -43,712.60 |
| Check | 10/14/2024 | 3508 | Divine Signs & Printi | | -791.00 | -44,503.60 |
| Check | 10/14/2024 | 3518 | Philadelphia Insuran | | -585.50 | -45,089.10 |
| General Journal | 10/14/2024 | 101 | TXU Energy | | -578.85 | -45,667.95 |
| Check | 10/14/2024 | 3511 | Top Notch Lawn Care | | -400.00 | -46,067.95 |
| Check | 10/14/2024 | 3515 | Jani-King of Austin | | -397.00 | -46,464.95 |
| Check | 10/14/2024 | 3517 | Centex Technologies | | -200.00 | -46,664.95 |
| Check Check | 10/14/2024 10/14/2024 | 3513 3514 | Jeremy Gonzales Jeremy Gonzales | | -80.00 -80.00 | -46,744.95 -46,824.95 |
| Check | 10/14/2024 | 3509 | Inhouse Systems | | -80.00 | -46,904.95 |
| Liability Check | 10/14/2024 | 3520 | United Way | | - 2.00 | -46,906.95 |
| Liability Check | 10/15/2024 | EFTPS | US Treasury | | -3,270.30 | -50,177.25 |
| Liability Check | 10/15/2024 | EFTPS | US Treasury | | -3,270.26 | -53,447.51 |
| General Journal | 10/21/2024 | 97 | Iron Mountain | | -217.94 | -53,665.45 |
| Check | 10/23/2024 | 3526 | Clark Associates, P | | -54,000.00 797.50 | -107,665.45 |
| Check Check | 10/23/2024 10/23/2024 | 3523 3528 | Knight Law Firm DonkBuilt Service E | | -787.50 -700.00 | -108,452.95 -109,152.95 |
| Check | 10/23/2024 | 3525 | Quill LLC | | -262.54 | -109,415.49 |
| Check | 10/23/2024 | 3522 | Knight Law Firm | | -227.50 | -109,642.99 |
| Check | 10/23/2024 | 3521 | City of Copperas Co | | -119.59 | -109,762.58 |
| Check | 10/23/2024 | 3527 | Rotary Club of Copp | | -100.00 | -109,862.58 |
| Check | 10/23/2024 | 3524 | Killeen Pest Control | | -75.00 | -109,937.58 |
| Paycheck | 10/25/2024 | 66002 | Frederick H Welch | | -4,181.59 | -114,119.17 |
| Paycheck Paycheck | 10/25/2024 10/25/2024 | 66003 66001 | Sean Renzo Stevens Brittany P Sanders | | -2,343.78 -1,841.97 | -116,462.95 -118,304.92 |
| Paycheck | 10/25/2024 | 66004 | Sheena M Tanner | | -1,670.57 | -119,975.49 |
| Paycheck | 10/25/2024 | 66000 | Anne R Seneca | | -1,053.57 | -121,029.06 |
| General Journal | 10/25/2024 | 102 | Konica Minolta | | -289.99 | -121,319.05 |
| General Journal | 10/25/2024 | 96 | Spectrum Business | | -248.20 | -121,567.25 |
| General Journal | 10/31/2024 | 103 | Brightspeed | | -271.40 | -121,838.65 |
| Liability Check | 10/31/2024 | EFTPS | TWC | | -5.25 | -121,843.90 |
| Check Check | 11/04/2024 11/04/2024 | 3530 3532 | Top Notch Lawn Care Jani-King of Austin | | -400.00 -397.00 | -122,243.90 -122,640.90 |
| Check | 11/04/2024 | 3529 | Centex Technologies | | -200.00 | -122,840.90 |
| Check | 11/04/2024 | 3531 | Temple Economic D | | -85.89 | -122,926.79 |
| Check | 11/04/2024 | 3533 | Inhouse Systems | | -39.99 | -122,966.78 |
| Paycheck | 11/08/2024 | 66007 | Frederick H Welch | | -4,156.59 | -127,123.37 |
| Paycheck | 11/08/2024 | 66008 | Sean Renzo Stevens | | -3,239.22 | -130,362.59 |
| Paycheck | 11/08/2024 | 66006 | Brittany P Sanders | | -1,997.80 | -132,360.39 |
| Paycheck Paycheck | 11/08/2024 | 66009 66005 | Sheena M Tanner Anne R Seneca | | -1,526.57 -1,053.57 | -133,886.96 -134,940,53 |
| Paycheck | 11/08/2024 | COOOS | AIIIE IZ SEIIECA | | -1,053.57 | -134,940.53 |
| | s and Payments | | | | -134,940.53 | -134,940.53 |
| Deposits ar General Journal | nd Credits - 1 ite 10/25/2024 | m 104 | | | 101,521.26 | 101,521.26 |

9:48 AM 11/12/24

Copperas Cove Economic Development Corporation Reconciliation Detail Cash- Cadence Bank, Period Ending 09/30/2024

| Туре | Date | Num | Name | Clr | Amount | Balance |
|-----------------------|------------------|-----|------|-----|-------------|------------|
| Total Depos | sits and Credits | | | | 101,521.26 | 101,521.26 |
| Total New Tran | nsactions | | | _ | -33,419.27 | -33,419.27 |
| Ending Balance | | | | _ | -190,844.28 | 594,614.32 |

9:47 AM 11/12/24

Copperas Cove Economic Development Corporation Reconciliation Summary Cash- Cadence Bank, Period Ending 09/30/2024

| | Sep 30, 24 | |
|---|---------------------------|------------|
| Beginning Balance Cleared Transactions | | 785,458.60 |
| Checks and Payments - 39 items Deposits and Credits - 4 items | -182,902.54 106,296.45 | |
| Total Cleared Transactions | -76,606.09 | |
| Cleared Balance | | 708,852.51 |
| Uncleared Transactions Checks and Payments - 13 items | -80,818.92 | |
| Total Uncleared Transactions | -80,818.92 | |
| Register Balance as of 09/30/2024 | | 628,033.59 |
| New Transactions Checks and Payments - 52 items Deposits and Credits - 1 item | -134,940.53 101,521.26 | |
| Total New Transactions | -33,419.27 | |
| Ending Balance | | 594,614.32 |

9:58 AM 11/12/24

Copperas Cove Economic Development Corporation Reconciliation Detail TEXPOOL ACCOUNT, Period Ending 09/30/2024

| Туре | Date | Num | Name | Clr | Amount | Balance |
|---------------------|---------------------|-----|------|-----------|--------------|--------------|
| Beginning Balance | | | | | | 6,281,685.45 |
| | and Credits - 1 ite | em | | | | |
| General Journal | 09/30/2024 | 102 | | X | 26,660.37 | 26,660.37 |
| Total Depo | osits and Credits | | | _ | 26,660.37 | 26,660.37 |
| Total Cleared | Transactions | | | | 26,660.37 | 26,660.37 |
| Cleared Balance | | | | _ | 26,660.37 | 6,308,345.82 |
| Register Balance as | s of 09/30/2024 | | | | 26,660.37 | 6,308,345.82 |
| Ending Balance | | | | 26,660.37 | 6,308,345.82 | |

Economic Development Corporation

Meeting Date: December 11, 2024

Contact: Fred Welch, Executive Director, Copperas Cove EDC.

Subject:

Consideration and action on approving Resolution #EDC 2025-01 accepting the Quarterly Investment Report as presented for the quarter ending September 30, 2024, per the Investment Policy. **Fred Welch, Executive Director, Copperas Cove EDC**

Description/Information:

The Public Funds Investment Act of Chapter 2256, Texas Government Code, requires investment management reports to be accepted by the Board. The Copperas Cove Economic Development Corporation's Investment Policy requires that the Investment Officer shall report a detailed listing of all purchases, sales, and payments, and a description of each security held as well as management summary information.

Financial Impact:

See the attached Quarterly Investment Report for the month ending September 30, 2024.

Action/Recommendation:

EDC staff recommends the Board approve Resolution #EDC-2025-1, accepting the Quarterly Investment Report as presented for the quarter ending September 30, 2024, per the Investment Policy.

Attachments:

Resolution #EDC-2025-01 Quarterly Investment Report H.2.



Quarterly Investment Report June 30, 2024 – September 30, 2024 4rd Quarter 2023-2024

The following report is submitted in accordance with the Public Funds Investment Act (Chapter 2256). The report also offers a supplement not required by the Act to fully inform the Board of Directors of the position and activity within the Copperas Cove Economic Development's portfolio of investments. The report includes a management summary overview, detailed holdings report for the end of the period and a transaction report as well as graphic representations of the portfolio to provide full disclosure to the Board.

The Copperas Cove EDC's portfolio is managed in full compliance with the Public Funds Investment Act, the Corporations' Investment Policy and Strategy and under the strictest safety parameters as set by the Board.

Copperas Cove Economic Development Corporation

Operating Fund Quarterly Investment Report

June 30, 2024 - September 30, 2024

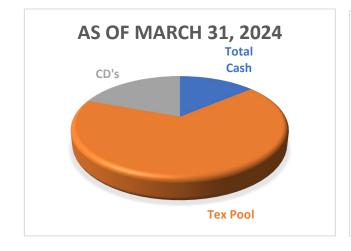
Compared to previous Quarter

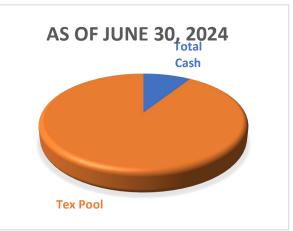
Portfolio Summary Management Report

This Quarterly Report is in compliance with the investment policy and strategy as established by the Board

and the Public Funds Investment Act (Chapter 2256, Texas Govt. Code)

| | As of June 30, 2024 | | _ | As of September 30, 2024 |
|-------------------|------------------------|------------|---------|-----------------------------|
| Operating Account | \$ | 2,309,093 | | \$ 628,034 |
| Tex Pool | \$ | 6,225,434 | | \$ 6,308,346 |
| CD's | \$ | 2,002,761 | <u></u> | \$ |
| | \$ | 10,537,288 | | \$ 6,936,380 |





Fred Welch, Executive Director

Annette Donker, DonkBuilt Service Exchange

Copperas Cove Economic Development Corporation Balance Sheet

As of September 30, 2024

| | Sep 30, 24 |
|--|---|
| ASSETS Current Assets Checking/Savings Cash- Cadence Bank TEXPOOL ACCOUNT | 628,033.59 6,308,345.82 |
| Total Checking/Savings | 6,936,379.41 |
| Other Current Assets 70-0501 · Deferred Outflows - Pension 80-0501 · Deferred Outflows - OPEB SDBF 81-0501 · Deferred Outflows - OPEB RHP Sales Tax Receivable | 35,011.00 3,606.00 2,537.00 302,145.00 |
| Total Other Current Assets | 343,299.00 |
| Total Current Assets | 7,279,678.41 |
| Fixed Assets Land 24.34 Acres 63.95 Acres | 2,131,547.64 349,902.10 |
| Total Land | 2,481,449.74 |
| Equipment 17000 · Accumulated Depreciation | 92,942.38 -66,763.00 |
| Total Fixed Assets | 2,507,629.12 |
| TOTAL ASSETS | 9,787,307.53 |
| I IABII ITIES & FOLIITY Liabilities Current Liabilities | |
| Other Current Liabilities Accrued Wages 05-0805 · Vacation Payable (Comp Abs) Accrued Interest A/P | 10,892.29 12,828.66 3,603.49 |
| TIB Card 0653 Other Accrued Expenses | 10,149.35 56,413.44 |
| Total A/P | 66,562.79 |
| SUTA Payable United Way Payable Benefits Payable | 5.25 2.00 |
| Pension | 6,147.45 |

Copperas Cove Economic Development Corporation Balance Sheet

As of September 30, 2024

| | Sep 30, 24 |
|--|--|
| Insurance | 5,542.06 |
| Total Benefits Payable | 11,689.51 |
| Total Other Current Liabilities | 105,583.99 |
| Total Current Liabilities | 105,583.99 |
| Long Term Liabilities Net OPEB Liability 70-0502 · Deferred Inflows - Pension 80-0502 · Deferred Inflows - OPEB SDBF 81-0502 · Deferred Inflows - OPEB RHP 05-0802 · Net OPEB Obligation - RHP 05-0803 · Net OPEB Liability - SDBF 05-0804 · Net Pension Liability Bonds Payable | 2,728.00 63,701.00 742.00 2,712.00 10,379.00 19,858.00 44,263.00 925,000.00 |
| Total Long Term Liabilities | 1,069,383.00 |
| Total Liabilities | 1,174,966.99 |
| Equity FUND BALANCE - Net Cap Aassets FUND BALANCE - Unrestricted Net Income Total Equity TOTAL LIABILITIES & EQUITY | 2,507,629.12 6,715,129.62 -610,418.20 8,612,340.54 9,787,307.53 |
| TOTAL LIABILITIES & EQUIT | 3,767,367.33 |

RESOLUTION NO. EDC- 2025-01 A RESOLUTION OF THE COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION, APPROVING THE INVESTMENT REPORT FOR THE QUARTER ENDING SEPTEMBER 2024.

WHEREAS, Chapter 2256 of the Texas Government Code, commonly known as the "Public Funds Investment Act," requires the Investment Officer of the City to present written report of investment transactions for all Economic Development Corporation's accounts covered for the preceding reporting period to the Board of Directors; and

WHEREAS, this reporting is authorized by the Public Funds Investment Act; and

WHEREAS, the Public Funds Investment Act requires the Quarterly Investment Report to be presented to the Board of Directors; and

WHEREAS, the attached Quarterly Investment Report complies with the Public Funds Investment Act.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED BY THE BOARD OF DIRECTORS OF THE COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION:

SECTION I.

That the Copperas Cove Economic Development Corporation has complied with the requirements of the Public Funds Investment Act, and the Quarterly Investment Report for the quarter ending September 30, 2024, attached hereto as "Exhibit A," is hereby approved as the quarterly investment report for the quarter ending September 30, 2024, of the Corporation effective December 11, 2024.

PASSED, APPROVED, AND ADOPTED on this 11th Day of December 2024 at the Regular Meeting of the Economic Development Corporation which meeting was held in compliance with the Open Meetings Act, *Tex. Gov't Code*, §551.001, et. seq. at which meeting a quorum was present and voting.

| ATTEST: | |
|--|--------------------------|
| Bradi Diaz, Chairman | David McPhail, Treasurer |
| APPROVED AS TO FORM: | |
| Barbara Boulware-Wells The Knight Law Firm | |

Copperas Cove Economic Development Corporation Attorney

Resolution No. EDC 2025-01 Page 1 of 1

Economic Development Corporation

Meeting Date: December 11, 2024

Contact: Fred Welch, Executive Director, Copperas Cove EDC

Subject:

Consideration and action on approving Resolution #EDC 2025-02, adopting the Investment Policy of the Copperas Cove Economic Development Corporation. **Fred Welch, Executive Director, Copperas Cove EDC**

Description:

According to the Texas Government Code, Chapter 2256, also known as the "Public Funds Investment Act", the Board of Directors is required to review and adopt, by resolution, a formal investment policy on an annual basis.

The attached policy may be updated at any time during the year but must be updated annually to satisfy the statutory requirements of the Texas Government Code 2256.005(e), which states, "The governing body of an investing entity shall review its investment policy and investment strategies not less than annually. The governing body shall adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument so adopted shall record any changes made to either the investment policy or investment strategies".

The Investment Policy was last reviewed and adopted in July of 2023.

The committee shall meet to review the current Investment Policy and bring any necessary changes and recommendations to the Board of Directors for approval at a future meeting.

Financial Impact:

None

Action/Recommendation:

EDC Staff recommends that the Board of Directors approve Resolution #EDC 2025-02, adopting the Investment Policy of the Corporation.

Attachments:

Investment Policy



Economic Development Corporation

COPPERAS COVE, Texas

ECONOMIC DEVELOPMENT CORPORATION

INVESTMENT POLICY

Copperas Cove Economic Development Corporation Investment Policy

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I. INVESTMENT AUTHORITY AND SCOPE OF POLICY

The investment policy applies to the investment activities of the Copperas Cove Economic Development Corporation (CCEDC). It is the policy of the CCEDC to invest public funds in a manner which will provide the highest investment return with the maximum security. This policy serves to satisfy the statutory requirements of Local Government Code 116.112 and Texas Government Code Chapter 2256 to define and adopt a formal investment policy. This policy will be reviewed and adopted by resolution at least annually according to Section 2256.005(e), Texas Government Code.

Effective cash management is recognized as essential to good fiscal management. A comprehensive and effective cash management system will be pursued to optimize investment interest as viable and material revenue to all operating and capital funds. The CCEDC's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with local, state, and federal law.

<u>Funds Included.</u> Except as set forth below, all financial assets of all funds of the CCEDC and all other funds that may be created from time to time, unless expressly prohibited by law or unless it is in contravention of any depository contract between the CCEDC and any depository bank shall be included.

<u>Funds Excluded.</u> This policy, according to Texas Government Code, Section 2256.004, shall not govern funds which are managed under separate investment programs. Such funds include the following:

- Funds established by the CCEDC for deferred employee compensation plans
- CCEDC's participation in the Texas Municipal Retirement System
- Defeased bonds held in trust escrow accounts

II. INVESTMENT OBJECTIVES

The primary objectives, in priority order, of the CCEDC's investment activities shall be according to section 2256.006, Texas Government Code:

<u>Safety</u>. Safety of principal is the foremost objective of the CCEDC. Investments of the CCEDC shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

<u>Liquidity.</u> The CCEDC's investment portfolio will remain sufficiently liquid to enable the CCEDC to meet all operating requirements which might be reasonably anticipated. Portfolio maturities will be structured to meet the obligations of the CCEDC first, and then to achieve the highest return of interest consistent with the objectives of this policy. When the CCEDC has funds that will not be needed to meet current-year obligations, maturity restraints will be imposed based upon the investment strategy for each fund. The CCEDC shall invest in instruments with scheduled maturity or duration not to exceed two (2) years at the time of purchase. In the event coupon security maturity exceeds the specified limit with a calculated duration of two (2) years, the instrument will satisfy this policy requirement. For pooled funds, the weighted maximum average dollar maturity shall be limited to a maximum

of ninety (90) days, with the maximum maturity for any individual security in the portfolio not exceeding thirteen (13) months.

<u>Yield</u>. It will be the objective of the CCEDC to earn the maximum rate of return allowed on its investments within the policies imposed by its safety and liquidity objectives, investment strategies for each fund, and state and federal law governing investment of public funds.

III. INVESTMENT COMMITTEE

<u>Members.</u> The CCEDC Investment Committee will consist of the CCEDC Executive Director, Chairman of the Board and Treasurer. The Investment Committee shall receive quarterly reports, as outlined in this policy, and monitor the results and performance of the investment portfolio. The Investment Committee shall ratify all investments made by the Executive Director.

Auditor. The Investment Committee shall select qualified independent accountants to perform an annual compliance audit of management controls on investments and adherence to the CCEDC's established investment policies in accordance with Tex. Gov. Code 2256.005(m). The results of such audit shall be presented to the Investment Committee in conjunction with the CCEDC's annual audit.

<u>Scope.</u> The Investment Committee shall include in its deliberations such topics: investment strategy, return on investments, market risk, economic outlook, portfolio diversification, maturity structure, potential risk to the CCEDC's fund, and authorized broker dealers.

IV. RESPONSIBILITY AND CONTROL

<u>Delegation</u>. Authority to manage the CCEDC's investment program is derived from the Corporate Bylaws Article 4, Section 11. All books and records of the CCEDC will be maintained by the CCEDC in a secure location. Pursuant to Section 501.073, Texas Local Government Code, the City will approve all programs and expenditures of the CCEDC and annually review any financial statements of the CCEDC.

Management responsibility for the investment program is hereby delegated to the Executive Director. This person is responsible for all investment decisions and activities and shall be the CCEDC's investment officer. The Executive Director may designate deputies to assist with the management of the investment portfolio. The Executive Director shall be responsible for all transactions and compliance with the internal control, insure the safekeeping, custodial, and collateral duties, consistent with this investment policy.

Management and Internal Controls. Pursuant to Texas Government Code Section 2256.005, the Executive Director shall establish a system of internal controls, which shall be documented in writing. The internal controls shall be reviewed by the independent auditor. The controls shall be designed to reasonably prevent losses of public funds arising from fraud, employee error, and misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the CCEDC. Dual control of all investment activities will consistently be maintained by the Executive Director.

<u>Transaction Authority.</u> Certain signatory responsibilities are required to transact

investments. Positions authorized as depository signatories shall be the CCEDC Executive Director and Board's President and Treasurer. The persons holding these positions are also designated as authorized to transact wire transfers, buy/sell, and trade investments in accord with the goals and objectives of the CCEDC's investment strategy. Bonding of all those individuals authorized to place, purchase, or sell investment instruments shall be required.

<u>Prudence.</u> In accordance with Texas Government Code, Section2256.006, investments shall be made with the exercise of due care, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their own capital as well as the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal; liquidity; and yield. This investment principle shall be applied in the context of managing the overall investment portfolio.

<u>Personal Responsibility</u>. The Executive Director when acting in accordance with written procedures and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price dangers, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments. In determining whether the Executive Director has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration: (1) the investment of all funds, or funds under the control of the CCEDC, over which the Executive Director had responsibility rather than a consideration as to the prudence of a single investment; and (2) whether the investment decision was consistent with the written investment policy of the CCEDC.

<u>Training</u>, <u>Quality and Capability of Investment Management</u>. It is the CCEDC's policy to provide training as required by the Public Funds Act, Sec. 2256.008, Tex. Government Code, and periodic training in investments for the Executive Director, and the designated investment officers. Authorized officers will be required to complete ten (10) hours of training within twelve (12) months of assuming duties. Training shall be provided through courses and seminars offered by independent sources to ensure the quality, capability and competency of the Executive Director and Investment Officers in making investment decisions. At a minimum, the Executive Director and Investment Officers must attend a training session once every two (2) years and receive eight (8) hours of training.

Monitoring of Investments. Market value of all securities in the portfolio will be determined on a quarterly basis. The CCEDC's current investment strategy is active. Given this strategy, the basis used by the Executive Director to determine whether market yields are being achieved shall be the six-month U.S. Treasury Bill and the Average Fed Funds Rate. These rates may be obtained from the Wall Street Journal or other similar investment periodicals or journals.

V. ETHICS

<u>Conflicts of Interest.</u> CCEDC officers and employees directly involved in the investment process, and those authorized as depository signatories, shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

<u>Disclosure.</u> Such employees shall disclose to the CCEDC Executive Director or the Board's President or Treasurer any material financial interests they have in financial institutions that conduct business with the CCEDC and shall further disclose any large personal financial or investment positions that could be related to the performance of the CCEDC's portfolio. Such employees shall subordinate their personal investment transactions to those of the CCEDC, particularly with regard to the timing of purchases and sales.

If the Executive Director, Board President or Treasurer have a personal business relationship with an entity or is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to the CCEDC, the Executive Director, President or Treasurer must file a statement disclosing that personal business interest or relationship with the Texas Ethics Commission in accordance with Texas Government Code 2256.005 (i).

VI. REPORTING INVESTMENT EARNING EVALUATION

<u>Quarterly Reports.</u> In accordance with Texas Government Code 2256.023, not less than quarterly, the investment officer shall prepare and submit to the CCEDC's Board of Directors a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

- (1) describe in detail the investment position of the CCEDC on the date of the report;
- (2) be prepared jointly by all investment officer(s);
- (3) be signed by each investment officer of the entity;
- (4) contain a summary statement of each pooled fund group that states the:
 - A. beginning market value for the reporting period;
 - B. additions and changes to the market value during the period; and
 - C. ending market value for the period;
 - D. fully accrued interest for the period
- (5) state the book value and market value of each separately invested asset at the beginning and end of the reporting period by the type of asset and fund type invested; market value shall be determined by reference to published prices in the Wall Street Journal or by reference to other commonly recognized source of market information;
- (6) state the maturity date of each separately invested asset that has a maturity date;
- (7) state the account or fund or pooled group fund in the CCEDC for which each individual investment was acquired;
- state the compliance of the investment portfolio of the CCEDC as it relates to:
 A. the investment strategy expressed in the CCEDC's investment policy; and B. relevant provisions of the Public Funds Investment Act;
- (9) state the total rate of return on the investment portfolio; and
- (10) note that the quarterly investment reports shall be reviewed by the CCEDC's independent auditors, as part of the CCEDC's annual audit and the result of this review shall be reported to the CCEDC Board.

<u>Annual Report.</u> Within 120 days of the end of the fiscal year, the Executive Director shall present an annual report on the investment program activity. The annual report shall include 12-month performance information and shall suggest improvements that might be made in the investment program.

<u>Notification of Investment Changes.</u> It shall be the duty of the Executive Director to notify the CCEDC Board of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are authorized by this policy or not.

VII. INVESTMENT TYPES

<u>Active Portfolio Management.</u> The CCEDC intends to pursue an active vs. a passive portfolio management philosophy, including that CCEDC securities may be sold before they mature if market conditions present an opportunity for the CCEDC to benefit from the trade.

Eligible Investments. Financial assets of the government of the CCEDC may be invested in:

- A. Obligations of the United States or its agencies and instrumentalities, which have a stated maturity on the date of purchase of two years or less.
- B. Direct obligations of the State of Texas or its agencies and instrumentalities;
- C. Certificates of deposit if issued by a state or national bank domiciled in the State of Texas or a savings and loan association domiciled in the State of Texas and:
 - (1) is guaranteed or insured by the Federal Deposit Insurance Corporation or its successor;
 - (2) secured by obligations that are described by Texas Government Code, Section 2256.009(a) Public Funds Investment Act, but excluding those mortgages backed securities of the nature described by Section 2256.009(b). Texas Government Code: or
 - (3) secured in any other manner and amount provided by law for deposits of the CCEDC.
- D. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, the State of Texas or the United States or their respective agencies and instrumentalities, which have a stated maturity on the date of purchase of two years or less.
- E. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm of not less than A or its equivalent, which have a stated maturity on the date of purchase of two years or less.
- F. A fully collateralized repurchase agreement, as defined in the Public Funds Investment Act. if it:
 - (1) has a defined termination date;
 - (2) is secured by obligations described by Section 2256.009 (a) (1), Texas Government Code; and
 - (3) requires the securities being purchased by the CCEDC to be pledged to the CCEDC, held in the CCEDC's name, and deposited at the time the investment is made with the CCEDC or with a third party selected and approved by the CCEDC; and,
 - (4) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this State. Notwithstanding any law, the term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered. Money received by the CCEDC under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired

must mature not later than the expiration date stated in the reverse security repurchase agreement.

- G. Eligible investment pools (as discussed in the Public Funds Investment Act, Tex. Gov. Code, Sec.2256.016-2256.019) if the CCEDC Board's resolution authorizes investment in the particular pool. An investment pool shall invest the funds it receives from the CCEDC in authorized investments permitted by the Public Funds Investment Act.
- H. Any other securities which may be added by the State of Texas as permissible investments for municipal governments which are following the Public Funds Investment Act. Texas Government Code, Section 2256.019 Investment pools must be continuously rate triple-AAA or AAA-m by at least one nationally recognized rating service or no lower than investment grade by at least one nationally recognized service with weighted average maturity not greater than ninety (90) days. Market mutual funds must be registered with and regulated by the Securities Exchange Commission and must provide the CCEDC with a prospectus and other information required by federal law. All prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating.
- I. Texas Government Code, Section 2256.0208, "Local Government Investment of Bonds Proceeds and Pledged Revenue," to the Act. Local government investment officers are authorized to invest bonds proceeds or revenue pledge to the payment of the debt obligation only to the extent permitted by the Act, in accordance with provisions governing the debt issuance, as applicable, and the local government's approved investment policy regarding the debt issuance, as applicable.

<u>Length of Investments.</u> The CCEDC shall invest in instruments with scheduled maturity or duration not to exceed two (2) years at the time of purchase. In the event a coupon security maturity exceeds the specified limit with a calculated duration of two (2) years, the instrument will satisfy this policy requirement.

<u>Diversification</u>. It shall be the policy of the CCEDC to diversify the investment portfolio. Diversification strategies shall be determined and revised periodically by the Executive Director. In establishing specific diversification strategies, the following general constraints shall apply:

- A. Portfolio maturities shall be staggered to avoid concentration of assets in a specific maturity sector.
- B. Portfolio investment instruments shall be diversified by type.
- C. Competitive bidding of all investments must accompany diversification among security dealers.

<u>Prohibited Investments.</u> As outlined under Texas Government Code, Section 2256.009, the Executive Director has no authority to use any of the following investment instruments, which are strictly prohibited:

- (1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
- (2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;

- (3) Collateralized Mortgage Obligations;
- (4) Any investment instrument which has a scheduled maturity or duration in excess of two (2) years at the time of purchase; or
- (5) The CCEDC investment portfolio will not invest in derivatives. For the purposes of this Investment Policy, the definition of derivatives includes instruments which have embedded features that alter their character or income stream or allow holders to hedge or speculate on a market or spreads between markets that are external to the issuer or are not correlated on a one-to-one basis to the associated index or market.

Prohibited derivatives include the following:

- (1) Arrangements in which an investor has swapped the natural cash flows or some portion of the natural cash flows of an instrument for a different set of cash flows. (I.e., Interest Rate Swaps).
- (2) Over the Counter/Exchange traded options or futures. (I.e., Option Contracts, Futures Contracts).
- (3) Instruments explicitly specified as follows: Collateralized Mortgage Obligations, Inverse Floating Rate Notes, Range Index Notes, Non-Money Market Index based Notes, Dual Index Notes, Index Amortizing Notes, Inverse Multi-index Bonds, Stepped Inverse Index Bonds, Inverse Index Bonds.
 Allowable instruments which are not considered derivatives by the preceding definition are authorized investments listed as follows:
 Treasury Bills, Treasury Notes, Treasury Bonds, Treasury Strips, Repurchase Agreements, Reverse Repurchase Agreements, Agency Notes with a defined maturity and fixed upon rate, Money Market Index variable rate Notes (i.e., floating rate notes tied to money market indices defined as Treasury Bills, London Interbank Offering Rate (LIBOR), Fed Funds, and Cost of Funds Index), Step-up notes, and Certificates of Deposit.

VIII. SELECTION OF BANKS AND DEALERS

<u>Bidding Process.</u> Depositories shall be selected through the CCEDC's banking services procurement process, which shall include a formal request for proposal (RFP) issued every five (5) years in accordance with Local Government Code Chapter 105 section 105.017. In selecting depositories, the credit worthiness of institutions shall be considered, and the Executive Director shall conduct a comprehensive review of prospective depository's credit characteristics and financial history.

<u>Insurability.</u> Banks seeking to establish eligibility for the CCEDC's depository contract shall submit financial statements, evidence of Federal insurance and other information as required by the Executive Director.

<u>Primary Dealers and Approved List.</u> In accordance with Texas Government Code, Sec. 2256.005(k), a written copy of this investment policy shall be presented to any person seeking to sell to the CCEDC an authorized investment. The registered principal of the business organization seeking to sell an authorized investment shall execute a written instrument substantially to the effect that the registered principal has:

(1) Received and thoroughly reviewed the investment policy of the CCEDC; and

(2) Acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the CCEDC and the organization. The Executive Director may not buy any securities from a person who has not delivered to the CCEDC an instrument in substantially the form provided above according to Tex. Gov. Code, Section 2256.005(1).

All dealers and brokers who desire to become qualified bidders for investment transactions with the CCEDC, must be recommended by the Executive Director and approved by the CCEDC President or Treasurer. Applications will be reviewed on a periodic basis and submitted for approval. The Executive Director will maintain a list of primary dealers and brokers authorized to provide investment services to the CCEDC. The authorized list of primary dealers and brokers will be reviewed on an annual basis, and any broker/dealers who fail to meet the standards of this policy shall be removed from the list. All dealers and brokers who desire to become qualified bidders for investment transactions must supply the following:

- (1) Completed broker dealer questionnaire.
- (2) Proof of registration with the Texas State Securities Board.
- (3) Proof of National Association of Securities Dealers (NASD) certification.
- (4) Audited financial statements.
- (5) Written acknowledgment that the entity has read the CCEDC Investment Policy and has reasonable procedures and controls to preclude imprudent investment activities arising out if investment transactions conducted between the entity and the CCEDC (Securities Broker Dealer Acknowledgment Form - Section XV).

Brokers and dealers who desire to transact business with the CCEDC must be approved, in advance of any business transactions, by the CCEDC Executive Director and President or Treasurer. For brokers and dealers of government securities, the CCEDC Executive Director shall select only those dealers reporting to the Market Reports Division of New York, also known as the "primary government securities dealers," unless a broker/dealer comprehensive questionnaire and certification reveals that other firms are adequately financed to conduct public business. The Executive Director will annually review the financial condition and registration of qualified dealers and brokers. The Executive Director shall not conduct business with any firm which has been removed from the approved list by the CCEDC Executive Director.

<u>Competitive Bidding of Investments.</u> All trades, purchases and sales made for the CCEDC will be done through a documented competitive bidding process. Competitive quotes must be taken from at least three qualifying institutions for any investment transaction. The broker/dealers used for the CCEDC will be those approved by and in compliance with the rules of this investment policy.

Broker/dealers are neither required nor encouraged to contact the CCEDC on current securities that the broker/dealers believe are items that require CCEDC attention.

IX. SAFEKEEPING AND CUSTODY

Insurance or Collateral. All deposits and investments of CCEDC funds with commercial banks shall be secured by pledged collateral with a market value equal to no less than 100% of the deposits or investments. If the maturity date of the pledged collateral exceeds two (2) years, 102% of market value shall be maintained by the Executive Director or a third-party financial institution. Repurchase agreements shall be documented by a specific agreement noting the collateral pledged in each agreement. Collateral shall be reviewed monthly to assure the market value of the securities pledged equals or exceeds the related bank balances.

<u>Pledged Collateral Safekeeping Agreement.</u> All safekeeping arrangements shall be in accordance with a Safekeeping Agreement approved by the Executive Director which clearly defines the procedural steps for gaining access to the collateral should the CCEDC determine that the CCEDC's funds are in jeopardy. The safekeeping institution, or Trustee, shall be the Federal Reserve Bank or an institution not a branch of the firm pledging the collateral. The safekeeping agreement shall include the signatures of the CCEDC, the firm pledging the collateral, and the Trustees.

<u>Collateral Defined.</u> The CCEDC shall accept only the following securities as collateral:

- A. U.S. Treasury securities maturing in less than two (2) years;
- B. Short-term obligations of U.S.-Government Agencies which are guaranteed by the full faith and credit of the United States of America as to principal and interest;
- C. Federal Deposit Insurance (FDIC) coverage of principal invested;
- D. Direct or unconditionally guaranteed obligations of the State of Texas except that the CCEDC will not accept Industrial Revenue Bonds or Private Activity Bonds as pledged securities;
- E. Bonds of States, government agencies, counties, cities, or political subdivisions nationally rated "A" or above; and
- F. Eligible collateral for repurchase agreements (Tex. Gov. Code, Section 2256.011) is expanded from a combination of cash and obligations of the United States, its agencies, or instrumentalities to include commercial paper and corporate bonds, if applicable. Any restrictions associated with the investment of public funds in either commercial paper or corporate bonds as authorized in section 22565.013 or section 2256.0204, respectively, by the Act also apply to the use of these obligations as repurchase agreement collateral.

<u>Subject to Audit.</u> All collateral shall be subject to inspection and audit by the Executive Director or the CCEDC's independent auditors.

<u>Delivery vs. Payments.</u> Texas Government Code, Section 2256.005(b) (4) (e) requires Treasury Bills, Notes, Bonds and Government Agencies or other securities shall be purchased using the delivery vs. payment basis method. That is, funds shall not be wired or paid until verification has been made that the collateral was received by the CCEDC Agent or the Trustee. The collateral shall be held in the name of the CCEDC. The Trustee's or Agent's records shall assure the notation of the CCEDC's ownership of our explicit claim on the securities. The original copy of all safekeeping receipts shall be delivered to the CCEDC.

<u>Standards of Operation.</u> The Executive Director shall develop and maintain written administrative procedures for the operation of the investment-program, consistent with this investment policy.

X. INTERNAL CONTROLS

<u>Internal Controls.</u> The Executive Director is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the entity are protected from loss, theft, or misuse according to section 2256.005(m), Texas Government Code. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. Accordingly, the Executive Director shall establish a process for an annual independent review by an external auditor to ensure compliance with policies and procedures. The internal controls shall address the following points:

- (1) Control of collusion. Collusion is a situation where two or more employees are working in conjunction to defraud their employer.
- (2) Separation of transaction authority from accounting and record keeping. By separating the person who authorizes or performs the transaction from the people who record or otherwise account for the transaction, a separation of duties is achieved.
- (3) Custodial safekeeping. Securities purchased from any bank or dealer including appropriate collateral (as defined by State Law) shall be placed with an independent third party for custodial safekeeping.
- (4) Avoidance of physical delivery securities. Book entry securities are much easier to transfer and account for since actual delivery of a document never takes place. Delivered securities must be properly safeguarded against loss or destruction. The potential for fraud and loss increases with physically delivered securities.
- (5) Clear delegation of authority to subordinate staff members. Subordinate staff members must have a clear understanding of their authority and responsibilities to avoid improper actions. Clear delegation of authority also preserves the internal control structure that is contingent on the various staff positions and their respective responsibilities.

- (6) Written confirmation or telephone transactions for investments and wire transfers. Due to the potential for error and improprieties arising from telephone transactions, all telephone transactions should be supported by written communications and approved by the appropriate person. Written communications may be via fax if on letterhead and the safekeeping institution has a list of authorized signatures.
- (7) Development of a wire transfer agreement with the lead bank or third-party custodian. This agreement should outline the various controls, security provisions, and delineate responsibilities of each party making and receiving wire transfers.
- (8) Documentation of transactions and strategies. By recording this necessary information, certification of investment procedures processing is accomplished.
- (9) Any security requiring a credit rating by the Act and this policy will not be authorized during the time that the security does not hold that rating. The Executive Director will monitor, on at least a monthly basis the credit rating and should the rating fall below accepted levels, the Executive Director will immediately advise the CCEDC of the loss of rating, the possible loss of principal. The CCEDC Executive Director and Board President and/or Treasurer will decide on the prudent liquidation of the security.

XI. INVESTMENT STRATEGIES

<u>Investment Strategies.</u> In accordance with the Public Funds Investment Act, Section 2256.005(d), Texas Government Code, a separate written investment strategy will be developed for each of the funds under the CCEDC's control. Each investment strategy must describe the investment objectives for the particular fund using the following priorities of importance:

- (1) Understanding of the suitability of the investment to the financial requirements of the entity:
- (2) Preservation and safety of principal;
- (3) Liquidity;
- (4) Marketability of the investment if the need arises to liquidate the investment before maturity;
- (5) Diversification of the investment portfolio;
- (6) Yield; and
- (7) Maturity restrictions.

The investment strategies to be employed by the CCEDC are:

- (1) The Roll-Over Approach. This strategy shall be referred to as Strategy A. This approach means that, despite the excess funds available early in the tax collection season and the requirements of the remaining months, you choose to place the excess funds outside a theoretical short-term period. Instead, the excess funds are held in daily liquidity fund such as a bank money market account, a short-term liquidity interlocal pool, or in an eligible SEC registered mutual money market fund (90-day maximum maturity) \$1.00 stable net asset value. The funds continue to roll-over or remain accessible on a daily basis for the entire cycle and the funds are disbursed as liabilities occur.
- (2) The Matching Approach. This strategy shall be referred to as Strategy B. This approach uses excess funds to fill future shortfalls or to match maturing investments with liabilities,

- matching relies on accurate forecasting of liabilities matched with maturity investments. The Matching Approach generally requires holding investments to maturity.
- (3) The Extension Approach. This strategy shall be referred to as Strategy C. This is an aggressive approach because it is a one-sided bet on the market and disregards liability requirements. The expectation is that long-term investments can be liquidated at cost or a profit to cover short-term needs. The Extension Method is risky and makes an aggressive statement about the direction of interest rates. Use of this method can reduce liquidity and create losses. Section XIV includes investment strategies for all funds. In accordance with the Public Funds Investment Act, Texas Government Code, Section 2256.005(e), investment strategies will be reviewed and adopted by resolution at least annually.

XII. INVESTMENT STRATEGY BY POOLED FUND GROUP

<u>Operating Pooled Fund Group:</u> The objective of the Operating Pooled Fund Group is to maximize earnings on short term idle cash (needed to meet obligations in less than one year) while preserving the safety of the principal invested.

Liquidity must be maintained to ensure adequate access to meet operating requirements. Investments of this Pooled Fund Group shall not exceed a maturity of greater than one (1) year and must maintain a weighted average maturity of not more than 90 days. This Group shall invest in the types of investments authorized under this Investment Policy to maximize earnings with emphasis on safety of Principal and liquidity. Any CCEDC fund may participate in the Short-Term Pooled Fund Group.

Non-Operating Pooled Fund Group: The objective of the Non-Operating Pooled Fund Group is to maximize earnings on idle cash not needed for operating activities within one year while maintaining the safety of the principal invested. The maturity of any investment by the Non-Operating Pooled Fund Group may not exceed five (5) years. Investment transactions will be conducted in a manner to create a laddering of maturities to prevent maturity bubbles and reduce the risks of changing markets. This Group shall invest in the types of investments authorized under this Investment Policy to maximize earnings with

emphasis on safety of principal. Only CCEDC with idle cash not required to meet obligations within one year may participate in this fund group

<u>Capital Project Fund Group</u>: The objective of the Capital Project Fund Group is to maximize earnings on idle cash that is not needed in the short term to meet obligations to fund capital project fund activities while maintaining the safety of the principal. The maturity of any investment by the Capital Project Fund Group may not exceed three years, but any investment over one year must be scrutinized to ensure liquidity of funds to meet all obligations for payments of capital projects. This Group shall invest in the types of investments authorized under this Investment Policy to maximize earnings with emphasis on safety of principal and timing of liquidity. Only capital project funds which are primarily funded with debt proceeds may participate in this fund group.

XIII. POLICY

<u>Exemption</u>. Any investment currently held that does not meet the guidelines of this policy shall be exempted from the requirements of this policy. At maturity or liquidation, such monies shall be reinvested only as provided by this policy.

<u>Amendment.</u> This policy shall be reviewed on an annual basis. Any changes must be approved by the CCEDC Executive Director and presented to the Board of Directors at a public meeting.

Glossary. The Glossary is provided in section XV of this policy.

XIV. CCEDC INVESTMENT STRATEGY

| OPERATING FUNDS | INVESTMENT STRATEGY |
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XV. GLOSSARY

AGENCIES: Federal agency securities.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR): The official annual report for the CCEDC. It includes five combined statements for each individual fund and account group prepared in conformity with GAAP. It also includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, extensive introductory material, and a detailed Statistical Section.

ASKED: The price at which securities are offered.

BANKER'S ACCEPTANCE (BA): A draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

BID: The price offered by a buyer of securities. (When you are selling securities, you ask for a bid.) See offer.

BROKER: A broker brings buyers and sellers together for a commission.

CERTIFICATE OF DEPOSIT (CD): A time deposit with a specific maturity evidenced- by a certificate. Large-denomination CDs are typically negotiable.

COLLATERAL: Securities, evidence of deposit or other property, which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

COUPON: (a) The annual rate of interest that a bond issuer promises to pay the bondholder on the bond's face value. (b) A certificate attached to a bond evidencing interest due on a payment date.

DEALER: A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his own account.

DEBENTURE: A bond secured only with the general credit of the issuer.

DELIVERY VERSUS PAYMENT: There are two methods of delivery of securities: delivery versus payment and delivery versus receipt. Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of a signed receipt for the securities.

DISCOUNT: The difference between the cost price of a security and its maturity when quoted at lower than face value. A security selling below the original offering price shortly after the sale also is considered to be at a discount.

DISCOUNT SECURITIES: Non-interest-bearing money market instruments that are issued a discount and redeemed at maturity for full face value, e.g., U.S. Treasury Bills.

DIVERSIFICATION: Dividing investment funds among a variety of securities offering independent returns.

FEDERAL CREDIT AGENCIES: Agencies of the Federal government are set up to supply credit to various classes of institutions and individuals. E.g., S&L's, small business firms, students, farmers, farm cooperatives, and exporters.

FEDERAL DEPOSIT INSURANCE CORPORATION (FDIC): A deferral agency that insures bank deposits, currently up to \$250,000 per deposit.

FEDERAL FUNDS RATE: The rate of interest at which Fed funds are traded. This rate is currently pegged by the Federal Reserve through open-market operations.

FEDERAL HOME LOAN BANKS (FHLB): The institutions that regulate and lend to savings and loan associations. The Federal Home Loan Banks play a role analogous to that played by the Federal Reserve Banks vis-à-vis member commercial banks.

FEDERAL NATIONAL MORTGAGE ASSOCIATION (FNMA): FNMA like GMNA was chartered under the Federal National mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing and Urban Development (HUD). It is the largest single provider of residential mortgage funds in the United States. Fannie Mac, as the corporation is called, is a private stockholder- owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans. In addition to fixed-rate mortgages. FNMA's securities are also highly liquid and are widely accepted. FNMA assumes and guarantees that all security holders will receive timely payment of principal and interest.

FEDERAL OPEN MARKET COMMITTEE (FOMC): Consists of seven members of the Federal Reserve Board and five of the twelve Federal Reserve Bank Presidents. The President of the New York Federal Reserve Bank is a permanent member, while the other Presidents serve on a rotating basis. The Committee periodically meets to set Federal Reserve guidelines regarding purchases and sales of Government Securities in the open market as a means of influencing the volume of bank credit and money.

FEDERAL RESERVE SYSTEM: The central bank of the United States created by Congress and consisting of a seven-member Board of Governors in Washington, D.C., 12 regional banks and about 5,700 commercial banks that are members of the system.

GOVERNMENT NATIONAL MORTGAGE ASSOCIATION (GNMA OR Ginnie Mae):

Securities influencing the volume of bank credit guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations, and other institutions. Security holder is protected by full faith and credit of the U.S. Government. Ginnie Mae securities are backed by the FHA, VA or FMHM mortgages. The term "pass through" is often used to describe Ginnie Mae.

INVESTMENT OFFICER: One or more employees or officers who, by rule, order, ordinance, or resolution of the CCEDC is designated as investment officer to be responsible for the investment of its funds consistent with the investment policy adopted by the entity.

LIQUIDITY: A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value. In the money market, a security is said to be liquid if the spread between bid and asked prices is narrow and reasonable size can be done at those quotes.

LOCAL GOVERNMENT INVESTMENT POOL (LCIP): The aggregate of all funds from political subdivisions that are placed in the custody of the State Treasurer for investment and **reinvestment**.

MARKET VALUE: The price at which a security is trading and could presumably be purchased or sold.

MASTER REPURCHASE AGREEMENT: A written contract covering all future transactions between the parties to repurchase-reverse repurchase agreements that establishes each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

MATURITY: The date upon which the principal or stated value of an investment becomes due and payable.

MONEY MARKET: The market in which short-term debt instruments (bills, commercial paper, bankers' acceptances, etc.) are issued and traded.

OFFER: The price asked by a seller of securities. (When you are buying securities, you ask for an offer.) See Asked and Bid.

OPEN MARKET OPERATIONS: Purchases and sales of government and certain other securities in the open market by the New York Federal Reserve Bank as directed by the FOMC in order to influence the volume of money and credit; sales have the opposite effect. Open market operations are the Federal Reserve's most important and most flexible monetary policy tool.

PORTFOLIO: Collection of securities held by an investor.

PRIMARY DEALER: A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary

Dealers include Securities and Exchange Commission (SEC)-registered securities broker-dealers, banks, and a few unregulated firms.

PRUDENT PERSON RULE: An investment standard. In some states the law requires that a fiduciary, such as a trustee, may invest money only in a list of securities by the custody state-the-so-called legal list. In other states the trustee may invest in a security if it is one which would be bought by a prudent person in discretion and intelligence who is seeking a reasonable income and preservation of capital.

QUALIFIED PUBLIC DEPOSITORIES: A financial institution which does not claim exemption from the payment of any sales or compensating use or ad valorem taxes under the laws of this state, which has segregated for the benefit of the commission eligible collateral having a value of not less than its the Public Deposit Protection Commission to hold public deposits.

RATE OF RETURN: The yield obtainable on a security based on its purchase price or its current market price. This may be the amortized yield to maturity on a bond the current income return.

REPURCHASE AGREEMENT (RP OR REPO): A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security "buyer" in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate him for this. Dealers use RP extensively to finance their positions. Exception: when the Fed is said to be doing RP, it is lending money, that is, increasing bank reserves.

SAFEKEEPING: A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held in the bank's vaults for protection.

SECONDARY MARKET: A market made for the purchase and sale of outstanding issues following the initial distribution.

SECURITIES & **EXCHANGE COMMISSION**: Agency created by Congress to protect investors in securities and sale of outstanding issues following the initial distribution. **SEC RULE 15C3-1**: See Uniform Net Capital Rule.

TREASURY BILLS: A non-interest-bearing discount security issued by the U.S. Treasury to finance the national debt. Most bills are issued to mature in three months, six months, or one year.

TREASURY BONDS: Long-term U.S. Treasury securities having initial maturities of more than 10 years.

TREASURY NOTES: A non-interest-bearing discount security issued by the U.S. Treasury to finance the national debt. Most bills are issued to mature in three months, six months or one year.

UNIFORM NET CAPITAL RULE: Securities and Exchange Commission requirement that member firms as well as nonmember broker-dealers in securities maintain a maximum ratio of indebtedness to liquid capital of 15 to 1; also called net capital rule and net capital ratio. Indebtedness covers all money owed to a firm, including margin loans and commitment to purchases securities, one reason new public issues are spread among members of underwriting syndicates. Liquid capital includes Cash and assets easily converted into cash.

YIELD: The rate of annual income returns of an investment, expressed as a percentage. (a) **INCOME YIELD** is obtained by dividing the current dollar income by the current market price for the security. (b) **NET YIELD TO MATURITY** is current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond.

XVI.

`COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION, TEXAS SECURITIES BROKER/DEALER ACKNOWLEDGEMENT

In compliance with the Texas Government Code (Public Funds Investment Act) Section 2256.005 (k)-(1), acknowledges that the registered principal and all sales personnel conducting investment transactions with the Copperas Cove Economic Development Corporation ("CCEDC") have received and have thoroughly reviewed the Investment Policy of the CCEDC. Broker acknowledges that Broker has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the CCEDC and Broker. Transactions between this firm and the CCEDC will be directed toward protecting the CCEDC from credit and market risk. This firm pledge due diligence in informing the CCEDC of foreseeable risks with financial transactions connected with this firm.

Primary Representative, Title Date

RESOLUTION NO. EDC 2025-02 A RESOLUTION ADOPTING THE INVESTMENT POLICY AND INVESTMENT STRATEGIES FOR THE COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION.

- WHEREAS, Chapter 2256 of the Texas Government Code, commonly known as the "Public Funds Investment Act," requires the Corporation to adopt an investment policy by rule, order, ordinance, or resolution; and
- WHEREAS, This investment policy and investment strategies must be approved annually; and
- WHEREAS, The review is authorized by the Public Funds Investment Act; and
- WHEREAS, The Public Funds Investment Act requires the Treasurer; Chief Financial Officer, if not the Treasurer; and the investment officer of the Copperas Cove Economic Development Corporation (the "Corporation") to attend investment training; and
- WHEREAS, The attached investment policy complies with the Public Funds Investment Act and authorizes the investment of Copperas Cove Economic Development Corporation funds in safe and prudent investments.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED BY THE COPPERAS COVE ECONOMIC DEVELOPMENT CORPORATION:

Section 1.

That the Copperas Cove Economic Development Corporation has complied with the requirements of the Public Funds Investment Act, and the investment policy attached hereto as "Exhibit A," is hereby adopted as the investment policy of the Corporation effective December 11, 2024.

PASSED, APPROVED, AND ADOPTED on this 11th day of December 2024 at the Regular Meeting of the Corporation which meeting was held in compliance with the Open Meetings Act, *Tex. Gov't Code*, §551.001, et. seq. at which meeting a quorum was present and voting.

| ATTEST: | |
|---|--------------------------|
| Bradi Diaz, Chairman | David McPhail, Treasurer |
| APPROVE AS TO FORM: | |
| Barbara Boulware-Wells The Knight Law Firm | |

Copperas Cove Economic Development Corporation Attorney

Meeting Date: December 11, 2024

Contact: Sean Stevens, Senior Director BRE, Copperas Cove EDC

Subject:

Discussion and direction regarding amending the City of Copperas Cove Ordinance to restrict certain uses in the Primary Corridor Overlay District. Sean Stevens, Senior Director BRE, Copperas Cove **EDC**

Description/Information:

In an effort to ensure the highest and best use of the commercial and industrial zoned land along major transportation corridors in the City of Copperas, the EDC staff is proposing to amend Chapter 20 -Zoning, Article II. - Zoning Districts and Dimensional Standards, Section 20-2-5—Special area and overlay districts, for the purpose of excluding mini storage facilities, recreational vehicle (RV) storage facilities, trailer storage facilities, wind turbines, and solar farms located in the Primary Corridor Overlay District.

On November 12, 2024, EDC Staff met with the Development Review Committee (DRC) to discuss this amendment.

Financial Impact:

See attached.

Action/Recommendation:

EDC staff recommends the Board of Directors discuss and provide possible direction regarding amending the City of Copperas Cove Code of Ordinances to restrict certain uses in the Primary Corridor Overlay

Attachments:

City Ordinance

H.4.

ORDINANCE NO.

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF COPPERAS COVE, TEXAS AMENDING THE CODE OF ORDINANCES BEING CHAPTER 20, ZONING, ARTICLE II. – ZONING DISTRICTS AND DIMENSIONAL STANDARDS, SECTION 20-2-5 – SPECIAL AREA AND OVERLAY DISTRICTS PROVIDING FOR THE PROHIBITION OF MINI-STORAGE FACILITIES, RECREATIONAL VEHICLE (RV) STORAGE, TRAILER STORAGE FACILITIES, WIND TURBINES, AND SOLAR FARMS IN THE PRIMARY CORRIDOR OVERLAY DISTRICT AS DEFINED IN SECTION 20-2-5.

- WHEREAS, Texas Local Government Code Chapter 211 authorizes the City of Copperas Cove to adopt rules and regulations regarding zoning and land within the city limits of the City of Copperas Cove for the purpose of promoting a safe, orderly, and healthful development of the City of Copperas Cove; and
- **WHEREAS**, Texas Local Gov't Code Chapter 211 empowers the City to provide for the administration, enforcement, and amendment of those zoning rules and regulations; and
- **WHEREAS**, the City support the healthy development of commercial enterprises and industrial uses; and
- **WHEREAS,** the City desires to ensure the highest and best use of its commercial and industrial zoned land along major transportation corridors in the City; and
- **WHEREAS**, the City Council has previously adopted "Primary Corridor Overlay District (PC)", which is codified as Section 20-2-5 (a) in the City Code of Ordinances; and
- whereas, the City Council hereby finds and determines in the public interest to amend Chapter 20 Zoning, Article II. Zoning Districts and Dimensional Standards, Section 20-2-5—Special area and overlay districts, for the purpose of excluding mini storage facilities, recreational vehicle (RV) storage facilities, trailer storage facilities, wind turbines, and solar farms located in the Primary Corridor Overlay District to encourage that commercial and industrial land will be used to its highest and best use; and
- **WHEREAS,** after holding a public hearing and considering the comments and recommendations by the Planning and Zoning Commission, the City Council did consider all appropriate factors in determining whether to amend the Zoning Ordinance as set forth in this Ordinance.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COPPERAS COVE TEXAS, THAT:

SECTION 1.

That the foregoing recitals are hereby found to be true and correct and are hereby adopted by the

City Council and made a part hereof for all purposes and findings of fact.

SECTION 2.

That the City of Copperas Cove Code of Ordinances, Chapter 20 (entitled "Zoning"), Article II. - (entitled "Zoning Districts and Dimensional Standards"), Section 20-2-5 (entitled "Special area and overlay districts"), is hereby amended to add Section 20-2-5(a)(7), entitled "Special Requirements" and Section 20-2-5(a)(8), entitled "Nonconforming Use/Building Exception" to read as follows:

Section 20-2-5

- (a) PC, Primary Corridor Overlay District. PC
 - (7) Special Requirements.
 - a) Prohibited Uses: The following uses are prohibited in the Major Corridor Overlay District: mini-storage facilities, recreational vehicle (RV) storage facilities, trailer storage facilities, wind turbines, and solar farms.
 - b) Exemption: Exemptions to the prohibitions in subsection C(I) immediately above are as follows: This does not prevent any uses that are allowed in the SF-1 (Single-Family One) or SF-2 (Single-Family Two) zoning districts.
 - (8) Nonconforming Use/Building Exception.
 - a) Notwithstanding any other provision of this Ordinance, any existing building use deemed by the City to be legally nonconforming in the Primary Corridor Overlay District may be expanded if:
 - i. the nonconforming building use was in existence prior to January 7, 2025; and
 - ii. the expansion includes only the development of building(s) that are for the substantially same use as the existing legally nonconforming building uses; and
 - iii. the expansion is completed and in use no later than December 31, 2029.
 - b) The City Manager is required to approve in writing the nonconforming expansions allowed under this subsection.
 - c) Nothing in this Section 8 shall be construed to allow the expansion of a legally nonconforming use or building that is deemed to be abandoned, for any reason, for a period of more than six (6) months, nor shall it be construed to allow the rebuilding of any existing nonconforming building destroyed by any means to an extent of more than fifty (50) percent of its replacement costs at the time of destruction or fifty (50) percent of the area of the structure, unless such rebuilding is approved by the Board of Adjustment in accordance with the provisions of this Ordinance.

SECTION 3.

That Article IX, "Word Usage," Section 20-9-3, "Definitions" in Chapter 20, "Zoning" is hereby amended to add the following definitions to read as follows, and all other definitions not expressly amended hereby shall remain in full force in effect:

Mini-Storage or Mini-Storage Facilities: A building or group of buildings divided into separate compartments used to meet the temporary storage needs of small businesses, apartment dwellers, and other residential uses; and may include refrigerated facilities.

Recreational Vehicle (RV) Storage Facilities: Storage facilities or sites used for the parking or storage of recreational vehicles. The parking and storage may be covered or uncovered.

Trailer Storage Facilities: Storage facilities or sites used for the parking or storage of trailers, including but not limited to boat trailers and utility trailers. The parking and storage may be covered or uncovered.

SECTION 4.

That any ordinances or resolutions or part of ordinances or resolutions in conflict with the provisions of this Ordinance are hereby repealed to the extent of such conflict, but that such repeal shall not jeopardize the prosecution of any violation of Chapter 20 for a citation issued before the date this Ordinance becomes effective.

SECTION 5.

That this Ordinance shall be cumulative of all provisions of the City of Copperas Cove, Texas, Code of Ordinances, except where the provisions of this Ordinance are in direct conflict with the provisions of such Ordinances, in which event the more restrictive provision shall apply.

SECTION 6.

That should any section, clause, or provision of this Ordinance be declared by a court of competent jurisdiction to be invalid, the same shall not affect the validity of this Ordinance or any other ordinance of the City as a whole or any part thereof, other than the part so declared to be invalid.

SECTION 7.

That this ordinance shall go into effect upon passage.

| PASSED, APPROVED, AND ADOPTED this, | , at a regular meeting held by the |
|--|------------------------------------|
| City Council of the City of Copperas Cove, Texas, such meeting | was held in compliance with the |
| Open Meetings Act, Tex.Govt Code, §551.001, et. seq. at which | n meeting a quorum was present |
| and voting. | |

ATTEST:

Meeting Date: December 11, 2024

Contact: Fred Welch, Executive Director, Copperas Cove EDC.

UPDATE

1. Executive Director Report. Fred Welch, Executive Director, Copperas Cove EDC.

I.1.

Meeting Date: December 11, 2024

Contact: Sean Stevens, Senior Director, BRE, Copperas Cove EDC.

UPDATE

1. Senior Director, BRE Report. Sean Stevens, Copperas Cove EDC.

I.2.

Meeting Date: December 11, 2024

Contact: Sheena Tanner, Marketing Director, Copperas Cove EDC.

UPDATE

1. Marketing Director's Report. Sheena Tanner, Copperas Cove EDC

I.3.

Meeting Date: December 11, 2024

Contact: Brittany Sanders, Workforce Specialist, Copperas Cove EDC.

UPDATE

1. Workforce Development Specialist's Report. Brittany Sanders, Copperas Cove EDC.

I.4.

Meeting Date: December 11, 2024

Contact: Anne Seneca, Special Projects Coordinator, Copperas Cove EDC.

UPDATE

1. Special Projects Coordinator Report. Anne Seneca, Copperas Cove EDC.

I.5.